→ 20 Shifts to a Goal Driven Practice → From the old to the new				
	OLD MODEL OF PRACTICE MANAGEMENT	→	GOAL DRIVEN MODEL OF PRACTICE MANAGEMENT	Progress Percent Applied
STAGE	Personality/Provider Driven Practice	Goals Lab	Goal Driven Business	25-50-75-100%
1.	Not having a designated place and time to continually work ON the business.	1.	Goals Lab – A scheduled location to continually work on improvement. Map and manual on how to build, operate	
	Stimulus-motivated management.	2.	and navigate steadfast to your goals.	
	Provider not marketing.	3.	Evangelist for your services.	
	General and indirect marketing, weak or no marketing. Wrong markets, wrong offers.	4.	Direct marketing. Specific USP. Solving problems for specific markets. Correctly targeted offers.	
2.	Trying to manage or lead in role of provider or owner.	5.	Leading and managing as CEO and Chief Coach for your business.	
	Employees not trained to be team members.	6.	Goal Driven Team Members.	
	No manager managing for improvement or business development.	7.	Goal Driven Manager.	
	No one in charge of marketing systems.	8.	Goal Driven Marketing Coordinator.	
	Greater goals and tangible goals not defined, embraced, and followed.	9.	New Goals defined, embraced, and pursued.	
	Pathways unclear, constraints undetected.	10.	New Service Flows defined, kept open, fast and friendly. Logjams detected and removed.	
	No systematized marketing dept.	11.	Systematized Marketing including all team members marketing.	
3.	Employees not expected or helped to become experts.	12.	Employees trained to become professional experts.	
	Job descriptions with no goals, outdated or complicated procedures, impractical to use.	13.	Goal Driven Procedures.	
	No continuous improvement of team members and procedures.	14.	Continuous improvement of team members and procedures.	
4.	Wasteful actions when business is doing well. Poor discipline.	15.	Lean management and professional discipline applied, getting "more for less."	
	Minimum outcomes and moderate satisfaction from customers.	16.	Standards raised to world-class service and complete outcomes with extra-ordinary satisfaction from customers.	
	Personal improvement and integrity are low priority.	17.	Personal values and personal improvement encouraged for all team members and owners.	
5.	Not retaining and using what worked, not teaching it, and not helping others.	18.	Total Team Leadership. Teaching is leading.	
	Greater goals and personal goals kept separate from business goals.	19.	Greater Goals Integrated . Personal, professional, and practice goals aligned and supported.	
	Bored, no new endeavors and not moving to the next level.	20.	Your NEXT era of business development planned and begun.	
NEXT LEVEL (Go through Stages 2 – 5 at a higher level.)				